# Institute of PACKAGING PROFESSIONALS 

## 2017 Salary Survey

Salary Survey developed in cooperation with:


# Institute of PACKAGING PROFESSIONALS 2017 Salary Survey 

## Table of Contents

Introduction \& Method .....  2
Results ..... 3
Section I: Respondent Profile

- Geographic Location ..... 4
- Gender ..... 4
- Age .....  5
- Experience ..... 5
- Education ..... 6
- Certification ..... 7
- IoPP Membership ..... 7
- Job Function .....  8
- Employment Status ..... 9
Section II: Company Demographics
- Type of Organization ..... 10
- Industry ..... 10
- Size of Organization (employees) ..... 11
Section III: Career Satisfaction
- Satisfaction with Job Security ..... 12
- Tools to Become a Better Packaging Professional ..... 13
Section IV: Benefit \& Compensation Information
- Total Compensation in 2016 ..... 14
- Compensation by Age ..... 15
- Compensation by Experience ..... 15
- Compensation by Gender ..... 16
- Compensation by Education ..... 16
- Compensation by Job Function ..... 17
- Compensation by Company Size (\# of employees) ..... 17
- Compensation by Organization Type ..... 18
- Compensation by Geography ..... 19
- Packaging Certification ..... 20
- IoPP Membership ..... 20
- Earnings Expectations for 2017 ..... 21


## Introduction

This report provides an in-depth analysis of salary levels for packaging professionals working in all industries. The amount a person earns can be influenced by a wide variety of factors, including job function, education, experience and association membership. The product of a market research study, the information contained in this report is valuable to anyone concerned with salary levels among packaging professionals.

## Method

The information provided in this report was generated in the following manner:

- A questionnaire was developed and posted to the loPP website from January $20^{\text {th }}-$ March $7^{\text {th }} 2017$.
- Both IoPP members and non-members were encouraged to participate in this study.
- A total of 917 usable replies were received from loPP members and non-members.


## Results

- A sample of 917 yields a margin of error of $\pm 3.2 \%$ using a $95 \%$ level of certainty. However, the base of respondents varies from question to question as non-response and unqualified respondents may not be included in the results.
- Salary information contained in this report was cross-tabulated by the following parameters:
- Age
- Select Job Functions
- Experience
- Organization Type
- Gender
- Company Size
- Education
- Geography
- Specific margins of error associated with various sample sizes may vary widely and are presented in the table below.

| $\mathbf{1 - \alpha} \boldsymbol{\alpha}=\mathbf{9 5 \%}$ | $\mathbf{n}=$ |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{p ~ = ~}$ | $\mathbf{1 0 0}$ | $\mathbf{2 0 0}$ | $\mathbf{3 0 0}$ | $\mathbf{4 0 0}$ | $\mathbf{5 0 0}$ | $\mathbf{6 0 0}$ | $\mathbf{7 0 0}$ | $\mathbf{8 0 0}$ | $\mathbf{9 1 7}$ |
| $\mathbf{1 0 \%}$ or $\mathbf{9 0 \%}$ | $5.9 \%$ | $4.2 \%$ | $3.4 \%$ | $2.9 \%$ | $2.6 \%$ | $2.4 \%$ | $2.2 \%$ | $2.1 \%$ | $1.9 \%$ |
| $20 \%$ or $80 \%$ | $7.8 \%$ | $5.5 \%$ | $4.5 \%$ | $3.9 \%$ | $3.5 \%$ | $3.2 \%$ | $3.0 \%$ | $2.8 \%$ | $2.6 \%$ |
| $30 \%$ or $70 \%$ | $9.0 \%$ | $6.4 \%$ | $5.2 \%$ | $4.5 \%$ | $4.0 \%$ | $3.7 \%$ | $3.4 \%$ | $3.2 \%$ | $3.0 \%$ |
| $40 \%$ or $60 \%$ | $9.6 \%$ | $6.8 \%$ | $5.5 \%$ | $4.8 \%$ | $4.3 \%$ | $3.9 \%$ | $3.6 \%$ | $3.4 \%$ | $3.2 \%$ |
| $50 \%$ | $9.8 \%$ | $6.9 \%$ | $5.7 \%$ | $4.9 \%$ | $4.4 \%$ | $4.0 \%$ | $3.7 \%$ | $3.5 \%$ | $3.2 \%$ |

## SECTION I: RESPONDENT PROFILE

## Location

$39 \%$ of all respondents work in the North Central Regions, while $18 \%$ work in the Northeast which consists of the New England and Mid-Atlantic regions.

Respondents working in other countries account for 13\% of all respondents. Percent totals exceed $100 \%$ as this was a multiple choice question.


Base: 917

## Gender

$78 \%$ of respondents are male, while $22 \%$ are female.


Base: 899

## SECTION I: RESPONDENT PROFILE

## Age

The average respondent is 45.4 years old.

Male respondents are about 3 years older than female respondents (average ages of 46.2 years for males, 42.4 for females).


## Experience

The average respondent has 15.1 years of experience in the packaging field.

As compared to their female counterparts, the average male has almost 3 more years of experience, at 15.7 years, while the average female respondent has 12.8 years of experience.


## SECTION I: RESPONDENT PROFILE

## Education

Over $90 \%$ of all respondents are college graduates.
$47 \%$ have an undergraduate degree and $31 \%$ have earned their master's degree. 2\% have earned a PhD.


## SECTION I: RESPONDENT PROFILE

## Certification

Cert. Pkg.

Prof

19\% of all respondents are Certified Packaging Professionals (CPP).

Engineers, and those working in R\&D are more likely to be CPP certified, while marketing/sales or production are less likely.
ot a CPP 81\%

Base: 913

## IoPP Membership

51\% of all respondents report that they are a member of the loPP.

Respondents working for packaging end user organizations are more likely to be an loPP member.

IoPP
Member
51\%

Not a
Member
49\%

Base: 906

## SECTION I: RESPONDENT PROFILE

## Job Function

$32 \%$ of all respondents work as engineers. Respondents who work for end users are more likely to be engineers than those who work for suppliers ( $48 \%$ vs. $9 \%$ ). Respondents working for a supplier organization are more likely to work in a marketing/sales job function ( $40 \%$ vs. $1 \%$ among end user respondents).

| Job Function | Pct. | Job Function | Pct. |
| :--- | ---: | :--- | ---: |
| Engineering | $32 \%$ | Contract Packaging | $1 \%$ |
| Research \& Development | $19 \%$ | Graphic Design | $1 \%$ |
| Marketing/Sales | $15 \%$ | Distribution | $1 \%$ |
| Corporate Management | $11 \%$ | Regulatory | $1 \%$ |
| Supply Chain Management | $4 \%$ | Education | $1 \%$ |
| Structural Design | $4 \%$ | Warehouse Logistics | $0 \%$ |
| Consultant | $4 \%$ | Human Resources | $0 \%$ |
| Package Production | $2 \%$ | Sustainability \& Compliance | $0 \%$ |
| Quality Control | $2 \%$ | Other | $2 \%$ |

## SECTION I: RESPONDENT PROFILE

## Employment Status

$85 \%$ of all respondents reported no job change in 2016. 10\% voluntarily changed jobs. 2\% were terminated at some point in 2016 and are now working in another organization. $2 \%$ of all respondents are still unemployed.


Base: 911

## SECTION II: COMPANY DEMOGRAPHICS

## Type of Company

Half of all respondents work for end users of packaging machinery, materials and/or services, while 31\% work for a supplier of these products.

End user firms tend to be much larger than supplier firms (weighted averages of 21,526 and 6,209 employees, respectively).


Base: 918

## Industry/Products

$41 \%$ of all respondents report their company works in the food industry, while $28 \%$ work in the medical industry. Results vary widely by whether a respondent's company is an end user or supplier. This was a multiple choice question, so percent totals will exceed $100 \%$


Base: 914

## SECTION II: COMPANY DEMOGRAPHICS

## Company Size (employees)

Respondents work for companies of all sizes. The average respondent works in a company of 14,610 employees.


## SECTION III: CAREER SATISFACTION

## Satisfaction with Job Security

$71 \%$ of all respondents are very or somewhat secure with their job (consistent with last year), while $16 \%$ are "a little" or "very" worried. Respondents working in Marketing/Sales feel least secure as only $62 \%$ of this group are very or somewhat secure in their jobs.


Base: 914

## New Jobs in 2017

Respondents were asked to indicate the likelihood of actively seeking a new job in 2017. 13\% have definite plans to search or are currently looking. Another 25\% indicate a job change is a possibility.


## SECTION III: CAREER SATISFACTION

## Tools to Become a Better Packaging Professional

Survey participants were asked to comment on the one thing they needed to make them a better packaging professional. A total of 565 respondents answered this question. Of these respondents....
... 146 indicated they needed more training \& education, i.e. classwork or seminars.
... 122 said they needed more on-the-job experience.
... 71 wanted access to better industry information.
... 50 said they wanted better access to industry news \& trends.
... 48 indicated they needed more time, or more efficient use of time.
... 47 looked for better networking/contact opportunities.
... 30 wanted more resources at work.
... 22 wanted more recognition for their work or for the packaging function.
... 17 referred to obtaining a CPP certification.
... 19 said their company needed more/more competent people.

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Total Compensation in 2016

In order to accurately measure industry compensation trends, respondents working in foreign countries were reported separately and not included in the trend results below as changes in currency conversions (e.g. Canadian Dollars, British Pounds, etc) could not be taken into account.

The table below compares results for all domestic respondents from 2012-2016.

| Percent Earning: | Trends (Domestics Only) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2013 | 2014 | 2015 | 2016 |
| Under \$50,000 | 5\% | 4\% | 3\% | 3\% | 2\% |
| \$50,000-\$69,999 | 16\% | 15\% | 15\% | 14\% | 12\% |
| \$70,000-\$99,999 | 29\% | 30\% | 31\% | 32\% | 28\% |
| \$100,000-\$149,999 | 32\% | 33\% | 32\% | $33 \%$ | 36\% |
| \$150,000-\$199,999 | 13\% | 12\% | 11\% | 11\% | 14\% |
| \$200,000 or more | 5\% | 6\% | 7\% | 7\% | 8\% |
| Average Total Compensation: | \$110,213 | \$109,509 | \$113,071 | \$115,237 | \$119,714 |
| Base: | 1,372 | 1,179 | 963 | 856 | 761 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Compensation By Age

Respondents' total compensation varies widely by age, ranging from an average of just over $\$ 80,000$ among those under 35 to over \$135,000 among those in their peak earning years (45+).

| Percent Earning: | Respondents by Age |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 18-34 | 35-44 | 45-54 | 55-64 | 65+ |
| Under \$50,000 | 8\% | 10\% | 2\% | 3\% | 9\% |
| \$50,000-\$69,999 | 28\% | 8\% | 6\% | 8\% | 3\% |
| \$70,000-\$99,999 | 48\% | 25\% | 16\% | 19\% | 18\% |
| \$100,000-\$149,999 | 15\% | 39\% | 42\% | 41\% | 35\% |
| \$150,000-\$199,999 | 0\% | 11\% | 20\% | 18\% | 18\% |
| \$200,000 or more | 1\% | 6\% | 13\% | 11\% | 18\% |
| Average Total Compensation: | \$80,642 | \$111,667 | \$138,186 | \$130,342 | \$137,647 |
| Base: | 218 | 195 | 255 | 212 | 34 |

## Compensation By Experience

Like age, experience is also a strong determinant in salary.

| Percent Earning: | Experience |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-2 Yrs Exp | 3-5 Yrs Exp | 6-10 Yrs Exp | 11-15 Yrs Exp | 16-20 Yrs Exp | 20 Yrs + Exp |
| Under \$50,000 | 17\% | 10\% | 7\% | 9\% | 4\% | 3\% |
| \$50,000-\$69,999 | 46\% | 30\% | 11\% | 6\% | 8\% | 5\% |
| \$70,000-\$99,999 | 19\% | 48\% | 45\% | 25\% | 27\% | 14\% |
| \$100,000-\$149,999 | 17\% | 11\% | 28\% | 42\% | 42\% | 42\% |
| \$150,000-\$199,999 | 0\% | 2\% | 5\% | 12\% | 11\% | 21\% |
| \$200,000 or more | 2\% | 0\% | 4\% | 6\% | 7\% | 14\% |
| Average Total Compensation: | \$72,969 | \$76,130 | \$100,117 | \$113,274 | \$118,072 | \$141,152 |
| Base: | 48 | 104 | 150 | 113 | 118 | 382 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Compensation By Gender

Overall, males earn more than females. While it's important to keep in mind that male respondents typically have more experience (and are older), they also typically earn $23 \%$ more in total annual compensation.

| Percent Earning: | Gender |  |
| :--- | ---: | ---: |
|  | Males | Females |
| Under $\$ 50,000$ | $5 \%$ | $8 \%$ |
| $\$ 50,000-\$ 69,999$ | $10 \%$ | $21 \%$ |
| $\$ 70,000-\$ 99,999$ | $26 \%$ | $28 \%$ |
| $\$ 100,000-\$ 149,999$ | $35 \%$ | $34 \%$ |
| $\$ 150,000-\$ 199,999$ | $15 \%$ | $7 \%$ |
| $\$ 200,000$ or more | $10 \%$ | $4 \%$ |
| Average Total Compensation: | $\$ 121,773$ | $\$ 98,956$ |
| Base: | 705 | 194 |

## Compensation By Education

Respondents who have attended graduate school or have completed their degree tend to earn more than those with only a Bachelor's degree.

|  | Education |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Percent Earning: | HS Grad/ <br> Some College | Under-Grad <br> Degree | Some Grad <br> Studies | Graduate <br> Degree | Post-Grad Or <br> PhD |
| Under $\$ 50,000$ | $10 \%$ | $3 \%$ | $3 \%$ | $10 \%$ | $7 \%$ |
| $\$ 50,000-\$ 69,999$ | $22 \%$ | $14 \%$ | $6 \%$ | $8 \%$ | $11 \%$ |
| $\$ 70,000-\$ 99,999$ | $23 \%$ | $31 \%$ | $25 \%$ | $22 \%$ | $21 \%$ |
| $\$ 100,000-\$ 149,999$ | $27 \%$ | $34 \%$ | $45 \%$ | $35 \%$ | $29 \%$ |
| $\$ 150,000-\$ 199,999$ | $13 \%$ | $11 \%$ | $17 \%$ | $14 \%$ | $18 \%$ |
| $\$ 200,000$ or more | $5 \%$ | $8 \%$ | $4 \%$ | $11 \%$ | $14 \%$ |
| Average Total Compensation: | $\$ 101,919$ | $\$ 115,583$ | $\$ 121,264$ | $\$ 120,842$ | $\$ 128,839$ |
| Base: | 86 | 429 | 89 | 282 | 28 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Compensation by Job Function

Respondents working in Corporate Management earned the most in 2016, followed by those working in the Marketing/Sales function.

|  | Job Function |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Percent Earning: | Consult- <br> ants | Corp. <br> Mgmt. |  | Engineer- <br> ing | Mktg. / <br> Sales | Prod- <br> uction | R \& D | Struct. <br> Design |
| Under $\$ 50,000$ | $6 \%$ | $1 \%$ | $2 \%$ | $4 \%$ | $13 \%$ | $9 \%$ | $8 \%$ | $5 \%$ |
| $\$ 50,000-\$ 69,999$ | $24 \%$ | $2 \%$ | $11 \%$ | $9 \%$ | $13 \%$ | $8 \%$ | $34 \%$ | $24 \%$ |
| $\$ 70,000-\$ 99,999$ | $27 \%$ | $6 \%$ | $35 \%$ | $14 \%$ | $6 \%$ | $30 \%$ | $42 \%$ | $22 \%$ |
| $\$ 100,000-\$ 149,999$ | $24 \%$ | $36 \%$ | $39 \%$ | $38 \%$ | $50 \%$ | $36 \%$ | $16 \%$ | $39 \%$ |
| $\$ 150,000-\$ 199,999$ | $12 \%$ | $26 \%$ | $7 \%$ | $22 \%$ | $13 \%$ | $14 \%$ | $0 \%$ | $5 \%$ |
| $\$ 200,000$ or more | $6 \%$ | $29 \%$ | $4 \%$ | $13 \%$ | $6 \%$ | $3 \%$ | $0 \%$ | $5 \%$ |
| Average Total Compensation: | $\$ 104,394$ | $\$ 169,025$ | $\$ 109,273$ | $\$ 137,730$ | $\$ 117,344$ | $\$ 107,147$ | $\$ 77,632$ | $\$ 103,902$ |
| Base: | 33 | 100 | 289 | 141 | 16 | 170 | 38 | 41 |

## Compensation by Company Size

Compensation varies by company size, but no correlation appears in this year's data.

|  | Company Size (employees) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent Earning: | 1 to 9 | 10 to 49 | 50 to 99 | 100 to 499 | 500 to 999 | $\begin{aligned} & \text { 1,000 to } \\ & \text { 4,999 } \end{aligned}$ | $\begin{gathered} \text { 5,000 to } \\ 9,999 \end{gathered}$ | $\begin{gathered} \text { 10,000 to } \\ 49,999 \end{gathered}$ | $\begin{gathered} \text { 50,000 or } \\ \text { more } \end{gathered}$ |
| Under \$50,000 | 11\% | 13\% | 8\% | 9\% | 4\% | 4\% | 5\% | 2\% | 3\% |
| \$50,000-\$69,999 | 22\% | 10\% | 20\% | 17\% | 20\% | 11\% | 7\% | 7\% | 6\% |
| \$70,000-\$99,999 | 22\% | 22\% | 27\% | 33\% | 19\% | 22\% | 28\% | 31\% | 26\% |
| \$100,000-\$149,999 | 19\% | 30\% | 37\% | 21\% | 35\% | 43\% | 38\% | 35\% | 44\% |
| \$150,000-\$199,999 | 16\% | 10\% | 0\% | 12\% | 14\% | 11\% | 12\% | 21\% | 12\% |
| \$200,000 or more | 11\% | 15\% | 8\% | 9\% | 7\% | 9\% | 10\% | 4\% | 9\% |
| Average Total Compensation: | \$109,662 | \$119,125 | \$102,108 | \$109,985 | \$114,669 | \$119,363 | \$123,953 | \$119,967 | \$125,062 |
| Base: | 37 | 60 | 51 | 163 | 83 | 161 | 86 | 151 | 121 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Compensation By Organization Type

Respondents working in supplier organizations tended to earn more in 2016.

| Percent Earning: | End Users/Suppliers |  |  |
| :--- | ---: | ---: | ---: |
|  | End User | Supplier | Both/Other |
| Under $\$ 50,000$ | $4 \%$ | $5 \%$ | $12 \%$ |
| $\$ 50,000-\$ 69,999$ | $11 \%$ | $12 \%$ | $15 \%$ |
| $\$ 70,000-\$ 99,999$ | $30 \%$ | $21 \%$ | $25 \%$ |
| $\$ 100,000-\$ 149,999$ | $39 \%$ | $27 \%$ | $34 \%$ |
| $\$ 150,000-\$ 199,999$ | $10 \%$ | $21 \%$ | $7 \%$ |
| $\$ 200,000$ or more | $6 \%$ | $13 \%$ | $6 \%$ |
| Average Total Compensation: | $\$ 114,446$ | $\$ 130,080$ | $\$ 102,575$ |
| Base: | 465 | 282 | 166 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Compensation by Geography

The table below summarizes all respondents by their location.


| Percent Earning: | Location (Based on those who checked only one location) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Northeast | Mid Atlantic | South Atlantic | East North Central | West North Central | South <br> Central | West | All Domestic | Foreign |
| Under \$50,000 | 0\% | 5\% | 2\% | 2\% | 6\% | 6\% | 1\% | 2\% | 29\% |
| \$50,000-\$69,999 | 11\% | 7\% | 11\% | 14\% | 12\% | 5\% | 13\% | 12\% | 16\% |
| \$70,000-\$99,999 | 22\% | 23\% | 23\% | 32\% | 34\% | 25\% | 27\% | 28\% | 21\% |
| \$100,000-\$149,999 | 42\% | 35\% | 39\% | 34\% | 36\% | 40\% | 36\% | 36\% | 21\% |
| \$150,000-\$199,999 | 13\% | 18\% | 15\% | 14\% | 6\% | 8\% | 16\% | 14\% | 8\% |
| \$200,000 or more | 11\% | 12\% | 10\% | 4\% | 6\% | 17\% | 7\% | 8\% | 5\% |
| Average Total Compensation: | \$125,222 | \$128,373 | \$127,098 | \$112,618 | \$105,522 | \$131,846 | \$120,981 | \$119,714 | \$88,415 |
| Base: | 45 | 83 | 112 | 254 | 67 | 65 | 135 | 761 | 112 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Packaging Certification

Engineers and R\&D scientists who are Certified Packaging Professionals earned slightly more those who are not certified.

|  | CPP (Eng/RD Only) |  |
| :--- | ---: | ---: |
| Percent Earning: | Cert. Pkg. Prof | Not a Cert. <br> Pkg. Prof |
| Under $\$ 50,000$ | $3 \%$ | $6 \%$ |
| $\$ 50,000-\$ 69,999$ | $7 \%$ | $11 \%$ |
| $\$ 70,000-\$ 99,999$ | $30 \%$ | $35 \%$ |
| $\$ 100,000-\$ 149,999$ | $46 \%$ | $36 \%$ |
| $\$ 150,000-\$ 199,999$ | $10 \%$ | $9 \%$ |
| $\$ 200,000$ or more | $3 \%$ | $4 \%$ |
| Average Total Compensation: | $\$ 113,120$ | $\$ 107,072$ |
| Base: | 117 | 339 |

## IoPP Membership

Members who responded earn more than non-members.

|  | IOPP Member |  |
| :--- | ---: | ---: |
| Percent Earning: | IOPP Member | IOPP Non- <br> Member |
| Under $\$ 50,000$ | $3 \%$ | $9 \%$ |
| $\$ 50,000-\$ 69,999$ | $11 \%$ | $12 \%$ |
| $\$ 70,000-\$ 99,999$ | $28 \%$ | $25 \%$ |
| $\$ 100,000-\$ 149,999$ | $38 \%$ | $32 \%$ |
| $\$ 150,000-\$ 199,999$ | $13 \%$ | $13 \%$ |
| $\$ 200,000$ or more | $7 \%$ | $10 \%$ |
| Average Total Compensation: | $\$ 118,056$ | $\$ 115,878$ |
| Base: | 459 | 447 |

## SECTION IV: BENEFIT \& COMPENSATION INFORMATION

## Earnings Expectations for 2017

$64 \%$ of all respondents expect to earn more in 2017 than they did last year, which is comparable to last year's result. Expectations correlate to age, as the portion expecting to earn more decreases with age.


Base: 912

